World Class Talent Capacity for Global Semiconductor Ecosystem

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India needs Skills <u>beyond Design</u> for its Semiconductor Ecosystem...





- Enabling semiconductor sector requires enabling semiconductor supply-chain ecosystem
 - » Needs process engineers (CVD , ALD, CMP, ...)
 - » Need hardware operators (Wire-bond operators; dicing operators...)
 - » Needs materials engineers
 - » Specialty Gas handlers, sub fab engineers
 - » safety inspectors
 - » Manufacturing and engineering skills

Global shortage of 300,000 engineers over next 4 years as per SEMI.

Semiconductor Equipment Manufacturing/ Engineering Skills required –AMAT India projects a requirement of ~2000 nos in 3 years – 5000 by 2030



Programs to build Talent Capacity....

WORKFORCE Development

The Key to Prosperity in the 21st Century



- Focus on
 - » Semiconductor Ecosystem Skills
 - » Semiconductor Equipment Manufacturing Skills
 - » Semiconductor manufacturing skills design is good but manufacturing is neglected
- Build a global Semiconductor Skill Brand from India
 - » Align with SEMI ASA skilling standards
 - » Review contributing content to ASA- evolve program
- Work with ESSCI-NIELET to build April 25 recommendation of a Talent Pipeline
 Mgt System for Industry Need-Training Provider fulfilment management
- Work with MEITY-ESSCI to build institutes in a balanced manner for industry projects:
 - » MEITY plans to fund 130 institutes with the development kits (Design licenses + Dev Boards) and 30 institutes were announced in phase 1 at DAC, Gandinagar in wk 1
- Metrics:
 - » Do a handful institutes pilot for 6 mths (start say 1st Oct, till March'23) then scale ultimately touch 130 institutes...



April 25 IITD Workshop: Enabling People Capacity for Semiconductor Ecosystem

Expected Outcomes...

1. Increased collaboration/links between industry, academia for right skill standards with alignment of skill pipelines

Review skill for semi ecosystem – from Design-to- Die-to- Device – Demand (System Integration)

3. Growth in # of university and college faculty with Semi specialization

Development of strategic continuous learning programs with multiple on-ramp paths

Optimizing hourly usage of faculty resources for training/ optimizing existing lab/ faculty infra

. 6. Development of content repositories/expansion of new multimedia teaching tools / resources

7. Availability of software design tools for students at low/ no -cost; growth in hands-on learning opportunities

8. Increased # of student projects taping out/ startups

9. Optimized flow of skilled workforce pipeline to industry

April 25 IITD Workshop: Enabling Semiconductor Ecosystem: People Capacity Enablers

Common Threads

> Start with a clear idea on the key market objectives - build industry connects for demand fcst by skills with appropriate flexibility to enable job portability

>Build relevant best-in-class partnerships /MOUs across the ecosystem for content, for training delivery (SEMI -ASA-ESSCI India Semiconductor Academy etc)

>Invest in core faculty to be trained abroad , if required

Review skilled force creation – from universities – and from industry, thru appropriate ramp-on programs

Create a Talent Pipeline management system from end-industry input of forecast to pipeline forecast over time to skill output and placement program with metrics of placement < 90 days

Training process to focus on hands-on, focus on creating an optimized hub-n-spoke Centre of Excellence network for maximum efficacy

Minimize rework by creating reusable, shared content repositories

>Use well what is available/Leverage public (State-Central govt) - private (industry) partnership models to achieve scale

Measure performance at every stage vs targets/timelines



Die-

Compound

Semiconduc

tors/WBG

What are your Enabler Goals?

Quantitative Goals (People Skills, Numbers, Startup Skills, Numbers)	Moon Shot Goals (Breakthru performance in telecom, fintech, automotive Intersciences)
Design Talent	COE Design
· EDA Basic	Incubator
 EDA Advanced 	Accelerator
 EAD Package. 	50 Unicorns in Design and Semiconductors by 2025
Proof PT – Industry	Sector Strengths (for India Chip Portfolio)
Design startup 10X to 500 by 2025	Telecom/wireless, fin tech, Mobility Life Sciences
Industry Talent Pipe(forecast to talent fulfilment pipe) 100% Global Placement in 3 month of Graduation.	HUB – Spoke – Implementation to Engage 200 Lead Institutions/Training Providers across India.



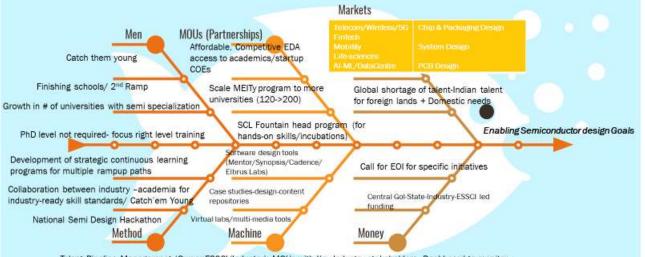
What are your Enabler Goals?

Quantitative Goals mere sits hereins then been set

MOON Shot Goals and a standard a harrow track water the course

WBG Talent (Materials/Process)	GEEC
Materials #	Incubator
Process #	Accelerator
Proof Pt Industry	HUB-spoke - Implementation to Engage 100 Lead institutions across India
WBG Startups XX by 2025	Expand GEEC (10 WSPD capacity) to 8"Commercial GaN fab 25-27
Industry Feed w/100% Glocal Placement in 3months of graduation/	w/ xx% indigenization of mobile phone chargers in India
	w/ yy% RF chips for telecom/wifi applications/base stations
	w/ aa% share of Mobility Powertrain Chips

FISHBONE Plan to Goal Enablers



Talent Pipeline Management (Owner:ESSCI/Industry): MOUs with Key Industry stakeholders. Dashboard to monitor forecast to flow to fulfilment; metrics-placement in 3 mths of graduation (in India or abroad)....



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Electronics Sector Skill Council of India

- Takes the Job Roles develops the NOS and QP as per approved taxanomy
- Talent Pipeline Management System for Industry Need- Training Provider Fulfilment management –WIP Elbrus Labs/ Post April 25 IITD workshop
 - » Coordinate with NIELET-MEITY on their talent pipeline management system
 - » Ensure alignment for industry feeds/needs Indian and Global
- India Skill Brand for Global industry
 - » Build network of training providers
 - » Training Assessment for quality control
 - » Marketing Engine
- Balancing inputs across different associations
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